





CREATING
LAND
FOR THE
FUTURE

20





DEME again had a very good year in 2017, realising a turnover of 2.37 billion EUR, representing an increase of 19.3%, and an EBITDA of 456.2 million EUR. We also have a record order book for the coming years. The offshore wind market and infra marine solutions were particularly strong performers for our subsidiaries GeoSea, Tideway and DEME Infra Marine Contractors (DIMCO), while the other activities (dredging, environment, oil & gas, resources) performed well, taking into account

Alain Bernard

Uruguay and Argentina. In Belgium, DEME was awarded the contract for Elia's Modular Offshore Grid in the North Sea, including the supply, installation and maintenance of the submarine power cables.

DEME's marine aggregate specialist DEME Building Materials (DBM) has added another vessel, 'Mellina', to its fleet to further

with important contract awards in several

Definitions:
EBITDA

DEME has established a set of standards applicable to its business units and subsidiaries worldwide. They are the centre



area of responsibility – whether they are on board a vessel, on site or involved in a project.

KEY PERFORMANCE INDICATORS

SPUDCAN SHOES FOR
OFFSHORE INSTALLATION VESSEL
'INNOVATION'

The offshore installation vessel 'Innova-

DEME's drive to innovate is reflected in the company's multi-year fleet

The Export & Project Finance
Department assembles tailor-made
financing packages and negotiates
these packages with potential
investors, financial institutions
and authorities. These structures

Renewables

Offshore wind farms

MERKUR

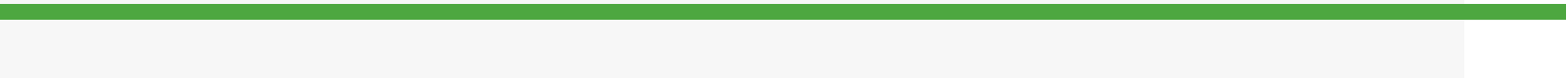
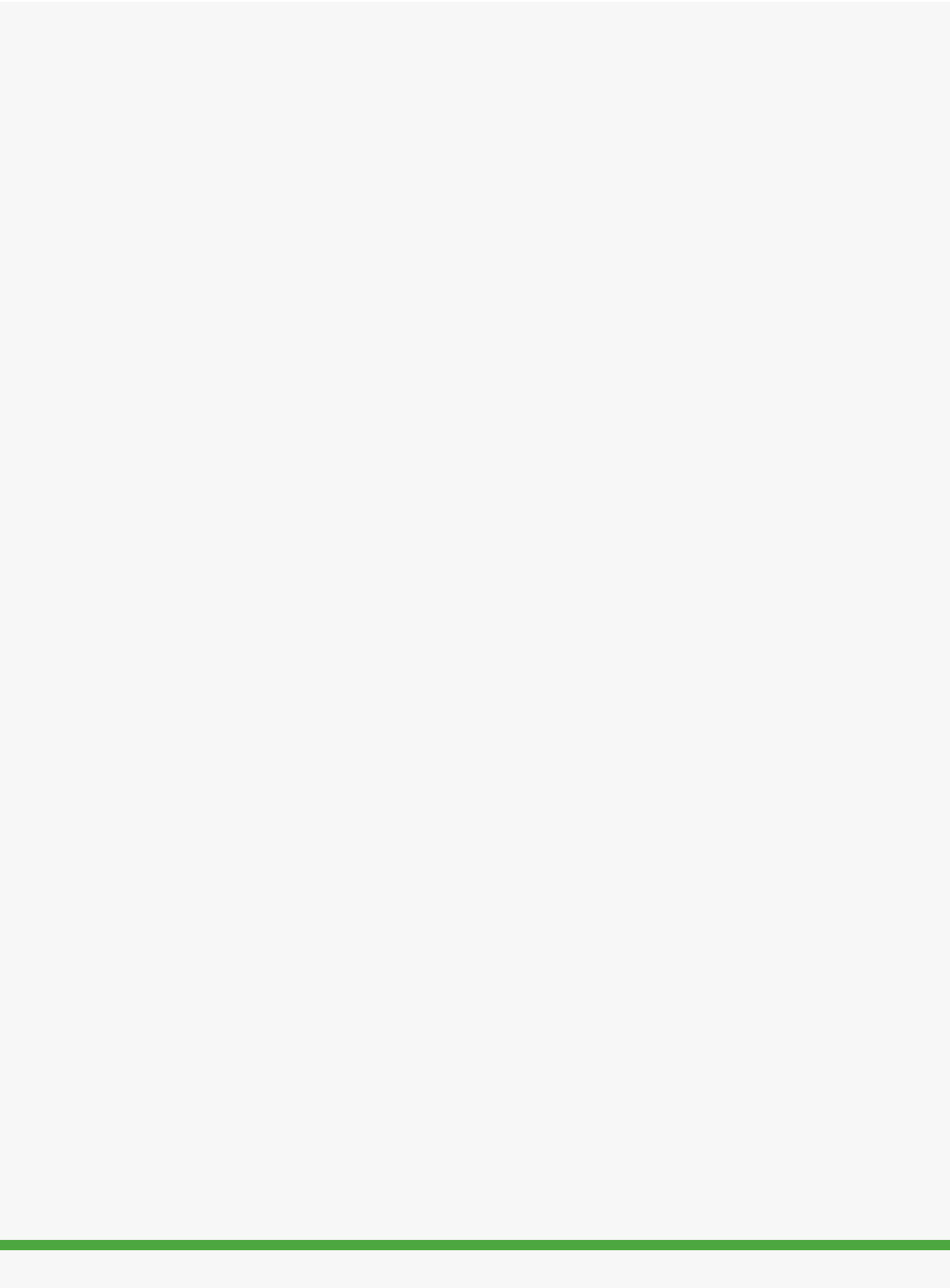
Wave & Tidal

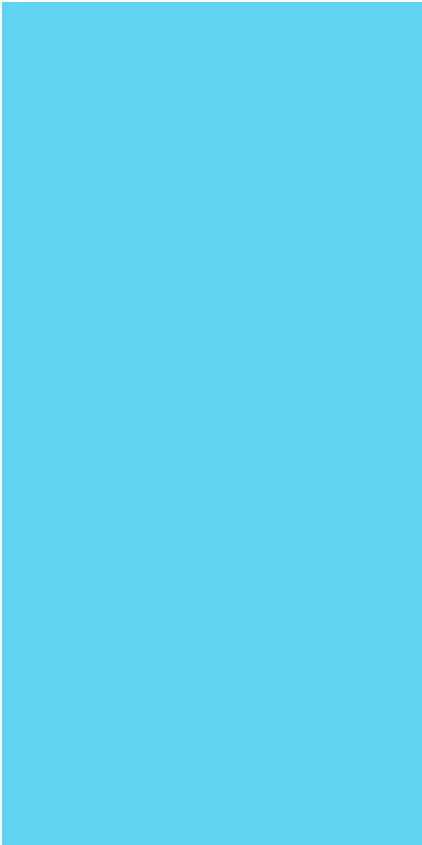
MEYGEN

DEME Concessions acquired a minority interest in the Scottish development

Continuous improvement







As an international player DEME
ensures everyone has equal access to



ANTWERP, GHENT
AND BELGIAN COAST

RIVERS IN THE WEST OF THE NETHERLANDS

De Vries & van de Wiel is conducting a maintenance dredging programme for rivers in the west of the Netherlands,



North Europe

In 2018 DEME's German subsidiary
Nordsee Nassbagger- und Tiefbau

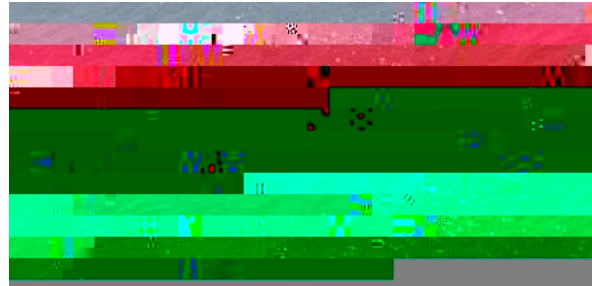
BOULOGNE-SUR-MER AND CALAIS

ALEXANDRIA, RAS AL TEEN

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**PANAMA CANAL
ATLANTIC ACCESS CHANNEL**

DEME again returned to the historic Panama Canal project in 2017. After the successful completion of the further widening and deepening of the Pacific

KARWAR

In La Réunion works continued apace
for the "**Nouvelle Route du Littoral**".

In June 2017 DEME successfully completed



206

GeoSea installed 206 monopiles in 2017

THE UK

BELGIUM

With its extensive know-how in

As the offshore wind industry matures



Scaldis is a dynamic, innovative and customer-focused international offshore contractor



NINE FORMER GAS SITES FOR
EANDIS

AMORAS



De Vries & van de Wiel was
involved in several major

Ecoterres had a very busy year

2017 has been a truly exceptional year for DIMCO with the award of three major contracts in the Netherlands. The infrastructure projects will be an opportunity to maximise the DEME Group's joint expertise, from dredging

BLANKENBURGVERBINDING

Rijkswaterstaat awarded the
Public-Private Partnership (PPP) project



up in the Benelux such as the construction of
the RijnlandRoute, the Blankenburg Tunnel link



DEME Building Materiaç

FIRST EXPEDITION

Rapidly increasing global population





DREDGING EQUIPMENT



BRAZIL

DRAGABRAS SERVIÇOS

DEME ENVIRONMENTAL CONTRACTORS

TAIWAN

DREDGING INTERNATIONAL NV
BRANCH TAIWAN

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